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Issuer Outline

Incitec Pivot Limited (IPL, Company) is an Australia-based company which manufactures explosives and industrial chemicals for the international mining and construction sectors. IPL is also the largest fertilisers manufacturing and distribution business in Australia. It is listed on the Australian Stock Exchange and has a market capitalisation of AUD6.3bn as of 7 July 2022.

It has operations primarily in Australia and across North America, where it enjoys strong market positions through its Dyno Nobel and Incitec Pivot Fertilisers (IPF) brands. Dyno Nobel is the second largest industrial explosives distributor in Australia and North America by volume, and IPF is Australia's largest domestic manufacturer and supplier of fertilisers by volume.

IPL has equity interests in a number of joint ventures across the US, Canada, and Mexico. This includes a manufacturer of ammonium nitrate in Australia, Queensland Nitrates Pty Ltd, and manufacturers of initiating systems, Sasol Dyno Nobel (Pty) Ltd and DetNet South Africa (Pty) Ltd, both in South Africa.

In early 2022, IPL announced its intention to separate its explosive and fertiliser activities into two separate ASX-listed entities (Dyno Nobel and Incitec Pivot Fertilisers), with Dyno Nobel assuming all of the existing debt. The demerger, if approved, is expected to complete in early 2023.

7 July 2022

Sector: Industrial Sub-sector: Manufacturing Country: Australia Ownership: Public



LTM (31 March)	2022
Revenue	5,204.1
EBITDA	1,281.2
Net Interest Expense	(87.9)
Total Assets	9,217.3
Cash	215.3
Gross Debt	1,780.0
Net Debt/EBITDA	1.2x
EBITDA/Interest Exp.	14.8x

Source: Company, S&P Capital

Summary Bond Details							
ISIN	Issue Amount	Ranking	Coupon	Coupon Frequency	First Call	Maturity Date	
AU3CB0261576	AUD450m	Senior Unsecured	4.30%	Semi-Annual	18 December 2025	18 March 2026	

 1 Redeemable earlier at a make whole amount calculated by reference to relevant swap + 0.45%

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Strengths

- Well-established business model: IPL operates with solid positions in both the explosives and fertiliser markets. The company is the second-largest participant in the Australian and North American explosives industry, and also the leader in the Australian east coast fertiliser market. Its globally recognised Dyno Nobel and Incitec Pivot Fertilisers (IPF) brands provides the Company with good recognition due to its scope of services provided. Customers of IPL's explosives and blasting services are well-diversified amongst various mining sub-sectors, which include the metal, coal, quarrying, and construction sectors, highlighting the strong demand for its products. Its access to long-life phosphate reserves and the proximity of its manufacturing facilities to its end markets provides cost advantages to both IPL and its customers, and security of supply. In the fertiliser space, Australia is a net-importer and it is an essential commodity (even in periods of drought fertiliser is imported). Bulk and packaged fertiliser products are distributed to farmers via a network of over 1000 dealers and agents, strengthening IPL's position.
- International operations in various markets: IPL has a worldwide presence across a number of regions including Australia, North America, Europe, and Asia. As of 30 September 2021, the primary contributors to IPL's revenue were Australia (63%), the US (29%), Canada (7%) and Turkey (1%), with additional operations in Mexico and Indonesia. IPL's joint venture partnerships also expose the Company to South Africa. This diversification gives the Company direct exposure to the world's two largest economies: the US (via Americas Explosives and the Waggaman plant), and China (via Asia Pacific Explosives and Asia Pacific Fertilisers).
- Use of technologies: IPL is adopting a wider range of emerging technologies within its explosives business, which has delivered additional growth for the Company. Products such as Electronic Detonator Systems and Premium Emulsion have demonstrated a volume-based compounded annual growth rate of 36% and 26% respectively over the past four years. These technologies are vital to extract minerals which are required to meet the demand for power, infrastructure and consumer goods. It also provides a safer environment during the blast loading process as it facilitates a shorter blast cycle, increasing efficiency and the number of tonnes mined. This product innovation, together with further diversification of their end user markets, should support earnings growth over the longer-term. Further take-up of these products in the explosives industry should offset structural changes in the thermal coal industry, as demand is likely to decline over the longer-term as energy production transitions toward renewables and other less emissions-intensive technologies.

Risks

- Exposure to cyclical industries and prices: IPL operates within cyclical industries where the prices of commodities change rapidly. The mining sector can be impacted by weak market conditions, and any sustained decline in commodity prices, which impacts the spending capabilities and demand of its customers, could result in further decreases in demand for explosives and blasting services which will have an adverse effect on the Company's operations. Specifically, the explosives business, which sells mainly to coal and metal miners and the US construction and quarrying sectors, could add volatility to earnings through the cycle. Offsetting this is the contractual set-up of IPL's operations. The majority of contracts are structured with major mining companies on a take-or-pay basis, with agreed upon pricing. Supply and demand can also heavily impact the fertiliser industry especially during times of natural disasters (e.g. drought), however IPL's cost-cutting initiatives and Australia's position as a net-importer should continue to provide some buffer against a deterioration in earnings.
- Exposure to foreign exchange fluctuations: IPL's large US dollar-denominated revenue base, given the translation of Dyno Noble Americas earnings and the sale of the DAP and urea in US dollars, significantly exposes the company to volatility from foreign currency exchange rates. So far in 2022, the Australian dollar has weakened against the US dollar which has benefited IPL. We expect this trend to continue, especially as recessionary fears grow and concerns about China's zero-COVID policy weigh on the strength of the Australian dollar.
- Potential accidents on site: Given the industry which IPL operates in, accidents can arise on site. Examples included equipment failures, broken fertiliser bags, chemical leaks, and injuries resulting from equipment maintenance. IPL has a methodology in place to record incidents and improve them. It's Total Recordable Injury Frequency Rate for the period ending 31 March 2022 (1H22) was 0.89, a slight increase from 0.87 as of 30 September 2021. There were 18 Process Safety

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Incidents recorded in 1H22, and IPL recorded a small decrease in Potential High Severity Incidents with 17 during 1H22. IPL's refreshed safety programs are reversing negative trends and will focus on returning to, and exceeding, the key performance indicators the Company has in place.

- ESG considerations: Environmental credit factors are a moderately negative consideration, as this reflects the adverse environmental impacts of chemicals (particularly ammonia and nitric acid), water consumption, waste generation, and greenhouse gas emissions. These risks are partially mitigated by the group's track record of sustainability and adherence to emission targets, including alignment with the U.N.'s Sustainable Development Goals. The production of emerging technologies should offset a decline in demand for coal in the future.
- Loss of diversification on demerger: If the proposed demerger of Dyno Nobel and Incitec Pivot Fertilisers goes ahead, holders of the notes will be exposed to a more concentrated business (solely focused on explosives) which will retain all the debt (while losing about half of the earnings). While a negative, the company has indicated its intention to maintain financial policies that would support an investment grade rating. Further, we note that the separation from Incitec Pivot Fertilisers will be positive from a working capital perspective.

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